

# The 'Five Rs' and Recommendations

## 1 Release NHS Capacity – Industry Partnership for Effective H&SC Delivery

### Summary

Reducing preventable hospital admissions and speeding up hospital discharges are major goals for UK H&SC – and these goals can only be delivered in close partnership with industry.

### Recommendation

Government must establish and fund a National Stakeholder Forum to identify policies, practices, and processes that drive effective H&SC delivery at scale.

## 2 Regulate for Safe, Effective UK Medical Devices

### Summary

It is essential UK regulation delivers access to safe and effective medical devices, overseen by a world-leading authority.

### Recommendation

Government must deliver a world-leading medical device regime; this can only be achieved via open-source regulation – engaging meaningfully with stakeholders to develop UK laws, regulations, and market-access routes.

## 3 Rethink Innovation Adoption & Procurement

### Summary

The UK should have a unified innovation office (a “single front door”) led by DHSC – and H&SC procurement must be reformed on value-based procurement principles to ensure adoption of the right products at the right time and deliver the best patient outcome at the best value.

### Recommendation

For Innovation Adoption, we call on Government to create – in partnership with industry – a roadmap, timeline, and toolkit to boost H&SC innovation adoption.

### Recommendation

For Procurement, Government must increase investment in current NHSE/industry partnership – led by NHSE Central Commercial Function (NHS CCF) – to create a suite of mutually-agreed policies, practices, and toolkits based on Value-Based Procurement principles.

## 4 Regularise Sustainability & Social Value

### Summary

Government commitments on sustainability and social value can only be achieved with clear, consistent, equitable partnership between Government and industry.

### Recommendation

Government must empower NHSE CCF – with budget, resource, and authority – to drive consistency in sustainability and social value across departments and commissioning bodies.

## 5 Reduce Export Barriers

### Summary

The UK needs consistent, frictionless trading relationships between UK H&SC exporters and global partners, especially the EU.

### Recommendation

In close partnership with industry, Government should ensure clear, consistent application of the 2025 UK Border Strategy, UK Export Strategy, and UK Single-Trade Window.